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July 15, 2026

Consolidated Financial Results for the Nine Months Ended May 31, 2026 (Under Japanese GAAP)

Company name: SAIZERIYA CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 7581
URL: https://www.saizeriya.co.jp
Representative: HIDEHARU MATSUTANI PRESIDENT
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Telephone: +81-48-991-9611
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended May 31, 2026 (from September 1, 2025 to May 31, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	221,332	17.5	13,327	25.6	13,610	24.9	8,703	11.8
May 31, 2025	188,339	15.4	10,608	5.4	10,894	3.1	7,784	50.4

Note: Comprehensive income For the nine months ended May 31, 2026: ¥ 15,760 million [245.7%]
For the nine months ended May 31, 2025: ¥ 4,559 million [(41.0) %]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
May 31, 2026	177.17	176.39
May 31, 2025	158.58	157.71

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
May 31, 2026	207,747	131,369	62.9	2,658.89
August 31, 2025	179,446	117,157	65.0	2,373.55

Reference: Equity
As of May 31, 2026: ¥ 130,687 million
As of August 31, 2025: ¥ 116,551 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended August 31, 2025	-	0.00	-	30.00	30.00
Fiscal year ending August 31, 2026	-	0.00	-		
Fiscal year ending August 31, 2026 (Forecast)				35.00	35.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

Note: Breakdown of the third quarter dividend for the fiscal year ending August 31, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	297,000	15.7	18,200	17.4	18,300	15.8	11,800	5.7	240.40

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies( )

Excluded: - companies( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	52,272,342 shares
As of August 31, 2025	52,272,342 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	3,121,351 shares
As of August 31, 2025	3,167,912 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended May 31, 2026	49,127,824 shares
Nine months ended May 31, 2025	49,089,594 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	67,152	71,901
Accounts receivable - trade	3,098	3,556
Accounts receivable-tenants	4,009	4,069
Merchandise and finished goods	15,011	18,898
Raw materials and supplies	1,876	2,365
Other	5,316	5,980
Total current assets	96,465	106,771
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	29,039	35,027
Machinery, equipment and vehicles, net	2,375	5,198
Tools, furniture and fixtures, net	7,095	8,657
Land	6,830	6,868
Leased assets, net	28	21
Rights of use assets	18,308	22,473
Construction in progress	4,784	7,270
Total property, plant and equipment	68,462	85,518
Intangible assets	538	609
Investments and other assets		
Leasehold and guarantee deposits	11,259	12,134
Cooperative advances for construction	13	10
Long-term loans receivable	30	30
Deferred tax assets	2,540	2,532
Other	148	152
Allowance for doubtful accounts	(11)	(11)
Total investments and other assets	13,979	14,847
Total non-current assets	82,980	100,975
Total assets	179,446	207,747

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	10,427	12,959
Current portion of long-term borrowings	-	6,000
Lease liabilities	8,154	10,123
Income taxes payable	2,808	2,716
Provision for bonuses	2,109	2,593
Asset retirement obligations	216	226
Other	11,603	18,095
Total current liabilities	35,319	52,715
Non-current liabilities		
Long-term borrowings	6,000	-
Provision for share awards	1,582	1,701
Lease liabilities	11,052	13,207
Asset retirement obligations	8,235	8,645
Other	99	107
Total non-current liabilities	26,969	23,661
Total liabilities	62,289	76,377
Net assets		
Shareholders' equity		
Share capital	8,612	8,612
Capital surplus	11,932	12,277
Retained earnings	94,733	101,946
Treasury shares	(8,062)	(8,541)
Total shareholders' equity	107,215	114,294
Accumulated other comprehensive income		
Foreign currency translation adjustment	9,336	16,392
Total accumulated other comprehensive income	9,336	16,392
Share acquisition rights	605	682
Total net assets	117,157	131,369
Total liabilities and net assets	179,446	207,747

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended May 31, 2025	For the nine months ended May 31, 2026
Net sales	188,339	221,332
Cost of sales	79,053	95,644
Gross profit	109,285	125,688
Selling, general and administrative expenses	98,676	112,360
Operating profit	10,608	13,327
Non-operating income		
Interest income	553	461
Foreign exchange gains	29	84
Income insurance	12	13
Subsidy income	131	206
Other	141	207
Total non-operating income	868	973
Non-operating expenses		
Interest expenses	530	602
Commission for purchase of treasury shares	6	5
Other	46	83
Total non-operating expenses	583	691
Ordinary profit	10,894	13,610
Extraordinary income		
Gain on sale of non-current assets	567	11
Proceeds from the compensation	10	-
Gain on reversal of share acquisition rights	49	45
Total extraordinary income	628	57
Extraordinary losses		
Impairment losses	192	252
Loss on retirement of non-current assets	69	159
Store closure loss	50	87
Total extraordinary losses	312	499
Profit before income taxes	11,209	13,167
Income taxes - current	3,414	4,332
Income taxes - deferred	10	130
Total income taxes	3,425	4,463
Profit	7,784	8,703
Profit attributable to owners of parent	7,784	8,703

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended May 31, 2025	For the nine months ended May 31, 2026
Profit	7,784	8,703
Other comprehensive income		
Foreign currency translation adjustment	(3,225)	7,056
Total other comprehensive income	(3,225)	7,056
Comprehensive income	4,559	15,760
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,559	15,760
Comprehensive income attributable to non-controlling interests	-	-